Key elements of the Recovery & Resilience Facility/Next Generation EU



CONTENT

- 1. Highlights RRF Regulation
- 2. REPowerEU and amendments
- 3. The NRRP & conditionalities
- 4. Transparency and the 100 beneficiaries

1. Legislation and guidance RRF

Art175 (3) TFEU

Financial Reg 2018/1046

EURI NGEU 2020/2094 Council Regulation

RRF Regulation 241/2021

REPowerEU 2023/435

2 EC Delegated Acts 2021

National NRRP plans and EC SWD
Assessment

Council Implementing Decision (CID)

Operational Arrangements EC-MS (DE, HU, NL not public)

Financing Agreements EC-MS

EC guidances (DNSH, SA compliance, revision NRRP/RepowerEU)

Recovery and Resilience Facility Reg. 2021/241 of 12.2.2021

Chapter	Heading	Art.
Chapter I	General provisions	1-10
Chapter II	Financial Contribution, Allocation Process, Loans & Review	11-16
Chapter III	Recovery and Resilience Plans	17-21
Chapter IV	Financial Provisions	22-24
Chapter V	Institutional provisions	25-26
Chapter VI	Reporting	27
Chapter VII	Complementarity, Monitoring and Evaluation	28-33
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	Annexes
I	Methodology for calculating max. financial contribution per MS
П	Allocation key applied to 70 %
Ш	Allocation key applied to 30 %
IV	Maximum financial contribution per MS
V	Assessment guidelines for RRF
VI	Methodology for climate tracking
VII	Methodology for digital tagging

Comparing EU cohesion and RRF

	Multi-annual Financial Framework 2021-2027	Recovery & Resilience Facility (RRF) NGEU
Beneficiaries	Public and private bodies	Member States (beneficiary/borrower) for investments and reforms
Management	Direct, shared or indirect	direct management
Support	Grants + FI	Grants (Loans)
Payment	Compliance based/Reimbursement of costs (except partly on SCO/FNLC)	Performance based Fully FNLC "cash for result" (but are the M&T really result/impact based?)
Funding	EU budget + MS co-financing	EU debt funded and No co-financing
Controls	Checks on costs	Checks on achieving milestones/targets Check Col/Fraud/Corruption/DF



Different compliance criteria require different checks and audits



Negotiation process (art 20): EC and Council (rubber stamping?)

PREPARATION

- EC guidance NRRP Sept 2020 then revised Jan 2021
- MS submit draft NRRP from 15.10.2020 to EC
- EC SG task force RECOVER examines and discusses plan with MS

SUBMISSION

- NRRP by 30.4.2021 (alongside NRP or separately) or also later
- EC assesses NRRP within 2 months with SWD/in-depth review
- EC transmits to Council

APPROVAL

- EFC and Economic Policy Committee (EPC)
- Council/ECOFIN votes QM on NRRP in 4 weeks/1 month; CID-decision
- EC communicates to EP the assessment
- Operational Arrangement follows

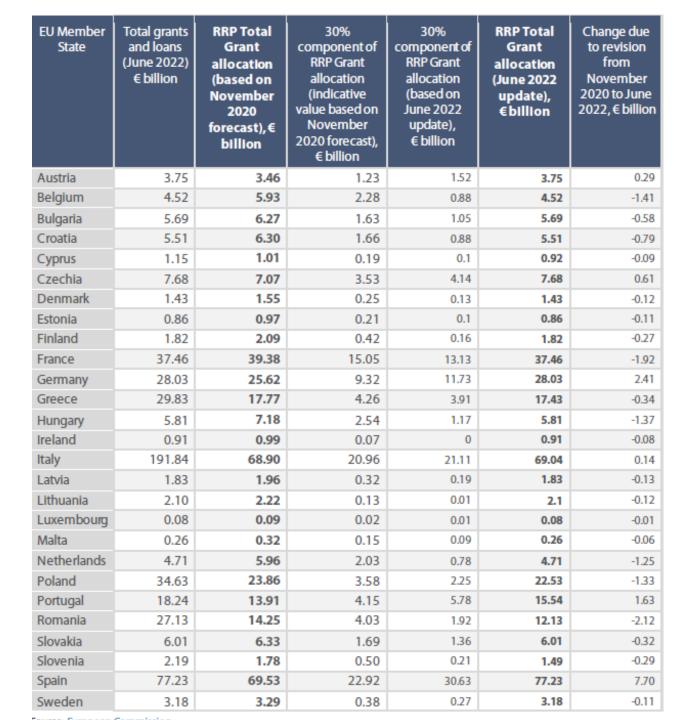
REPORTING

- MS reports on progress 2x/year within European semester
- EC reports on delivery to EP and Council annually

Amending NRRP

- Art 21: Amending NRRP if milestones/target cannot be achieved for objective circumstances
 - New NRRP to Council, TSI support, EC may reject the MS reasons justifying amendment of NRRP
- Art 24.9: termination by EC if no tangible progress done within 18 months

RRF Grant allocation

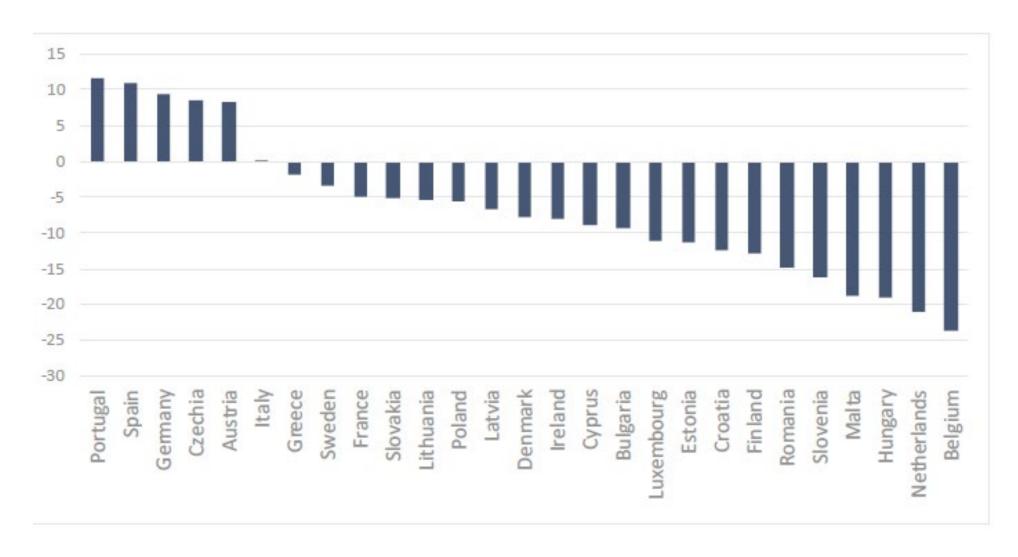




Absorption: NRRP and GDP

MS	RRF (grants €)	RRF (loans)	GDP(2021)	RRF resources/GDP%	RRF (only grants)/GDP%
Austria	€3.460.000.000,00	0	€402.710.000.000,00	0,86%	0,86%
Belgium	€5.920.000.000,00	€0,00	€506.200.000.000,00	1,17%	1,17%
Bulgaria	€ 6.270.000.000,00	€0,00	€ 67.870.000.000,00	9,24%	9,24%
Croatia	€ 6.300.000.000,00	€0,00	€57.200.000.000,00	11,01%	11,01%
Cyprus	€1.010.000.000,00	€200.000.032,00	€ 23.400.000.000,00	5,17%	4,32%
Czechia	€7.040.000.000,00	€0,00	€238.710.000.000,00	2,95%	2,95%
Denmark	€1.550.000.000,00	€0,00	€ 335.710.000.000,00	0,46%	0,46%
Estonia	€ 969.300.000,00	€0,00	€ 30.660.000.000,00	3,16%	3,16%
Finland	€2.090.000.000,00	€0,00	€ 251.430.000.000,00	0,83%	0,83%
France	€ 39.370.000.000,00	€0,00	€ 2.500.870.000.000,00	1,57%	1,57%
Germany	€ 25.360.000.000,00	€0,00	€ 3.570.620.000.000,00	0,71%	0,71%
Greece	€17.770.000.000,00	€12.730.000.000,00	€182.830.000.000,00	16,68%	9,72%
Hungary	€5.810.000.000,00	€0,00	€154.120.000.000,00	3,77%	3,77%
Ireland	€ 988.970.000,00	€0,00	€421.530.000.000,00	0,23%	0,23%
Italy	€ 68.880.000.000,00	€122.600.000.000,00	€1.775.440.000.000,00	10,78%	3,88%
Latvia	€1.830.000.000,00	€0,00	€ 32.870.000.000,00	5,57%	5,57%
Lithuania	€ 2.220.000.000,00	€0,00	€55.380.000.000,00	4,01%	4,01%
Luxembourg	€82.670.000,00	€0,00	€ 73.310.000.000,00	0,11%	0,11%
Malta	€ 316.400.000,00	€0,00	€ 14.680.000.000,00	2,16%	2,16%
Netherlands	€4.710.000.000,00	€0,00	€856.360.000.000,00	0,55%	0,55%
Poland	€ 23.850.000.000,00	€11.510.000.000,00	€574.390.000.000,00	6,16%	4,15%
Portugal	€13.910.000.000,00	€ 2.700.000.000,00	€211.280.000.000,00	7,86%	6,58%
Romania	€ 14.240.000.000,00	€14.940.000.000,00	€ 240.150.000.000,00	12,15%	5,93%
Slovakia	€ 6.330.000.000,00	€0,00	€ 97.120.000.000,00	6,52%	6,52%
Slovenia	€1.780.000.000,00	€705.370.000,00	€52.020.000.000,00	4,78%	3,42%
Spain	€ 69.510.000.000,00	€0,00	€ 1.205.060.000.000,00	5,77%	5,77%
Sweden	€3.290.000.000,00	€0,00	€537.830.000.000,00	0,61%	0,61%

% changes in grants (2022)





	for 70% of the a	mount available	for 30% of the a	for 30% of the amount available	
	Share as % of		Share as % of		
	total	Amount	total	Amount	Amount
BE	1.56%	3 646 437	0.85%	878 128	4 524 565
BG	1.98%	4 637 074	1.02%	1 053 190	5 690 264
CZ	1.51%	3 538 166	4.00%	4 137 556	7 675 722
DK	0.56%	1 303 142	0.12%	126 380	1 429 523
DE	6.95%	16 294 947	11.33%	11 730 872	28 025 819
EE	0.32%	759 715	0.10%	103 782	863 497
IE	0.39%	914 572	0.00%	-	914 572
EL	5.77%	13 518 285	3.78%	3 912 974	17 431 259
ES	19.88%	46 603 232	29.59%	30 630 839	77 234 071
FR	10.38%	24 328 797	12.68%	13 129 478	37 458 275
HR	1.98%	4 632 793	0.85%	878 963	5 511 755
IT	20.45%	47 935 755	20.39%	21 106 027	69 041 782
CY	0.35%	818 396	0.09%	97 602	915 998
LV	0.70%	1 641 145	0.19%	193 836	1 834 980
LT	0.89%	2 092 239	0.01%	7 445	2 099 684
LU	0.03%	76 643	0.01%	6 049	82 692
HU	1.98%	4 640 462	1.13%	1 172 204	5 812 665
MT	0.07%	171 103	0.08%	87 240	258 343
NL	1.68%	3 930 283	0.75%	778 009	4 708 293
AT	0.95%	2 231 230	1.47%	1 520 602	3 751 833
PL	8.65%	20 275 293	2.18%	2 251 580	22 526 873
PT	4.16%	9 760 675	5.59%	5 783 774	15 544 449
RO	4.36%	10 213 809	1.85%	1 915 021	12 128 831
SI	0.55%	1 280 399	0.20%	210 947	1 491 346
SK	1.98%	4 643 840	1.32%	1 363 476	6 007 316
FI	0.71%	1 661 113	0.16%	161 414	1 822 527
SE	1.24%	2 911 455	0.26%	270 612	3 182 067
EU27	100%	234 461 000	100%	103 508 000	337 969 000

Horizontal principles and transfers in RRF

Art 5: unless duly justified, RRF shall not substitute recurring national budgetary expenditure

Transfers (art 7):



REPowerEU and RRF reg

REPowerEU

Resources

General

Loans up to 31.8.2023; beyond 6.8% GNI Addendum PNRR (Estonia first one to modify NRRP) 20 Bn EUR (60% from Innovation Fund and 40% from ETS)

Rating A for REPowerEU

R&I from 1.2.2022

Energy Infrastruttures, energy poverty, EE buildings, distribution bottlenecks, workforce

EUR): 1/3 Cohesion, 1/3 dependency fossil fuel, 1/3 prices

dynamic

criteria (IT 2.7 Bn

20% digital not needed

Consultation with stakeholders

Cross-border for 30% of costs

Transfers from 2021-2027 structural funds and BAR (EE and IE)

100 largest final recipients

DNSH Exception to for immediate security of supply needs oil/gas

20% pre-financing in 2 tranches



REPowerEU and Cohesion

Amendment to CPR 2014-2020

Amendment to new CPR 2021-2027

Cost incurred and paid as from 1.2.2022

ERDF, CF and ESF interchangeably + REACT

ERDF, CF, ESF+ programme may have a REPowerEU Priority worth 7,5% of national allocation

SME affected by energy price increases complying with SA Not more than 10% of ERDF, CF, and ESF allocation of MS (incl REACT)

Fit with the specific objective of the fund

Vulnerable households (even without active measures),STWS schemes for workers and self-employed

100% co-financing, 5 Bn EUR in 2023 available

Without prejudice to other transfers

Dedicated Priority (REACT also separate priority)

Not for ETC



2. Generic structure of a NRRP-plan



- Selection among the 6 RRF pillars
- Each plan divided into components (separate one for loans or TA) and set of Measures with codes (ex: M5C2-22)
- Either Demand or Supply focus and either Short-term or Longterm solutions

Measures: reforms and investments

- Fulfillment of M&T : satisfactory achievement
- Measures of progress towards M&T: achieving inv & reforms
- Milestones: qualitative project goals (awarding contracts)
- Targets: quantitative achievements (training 8000 youth)

Structures involved

- Coordinating body, Lead Ministries, implementing bodies, agencies (new or same as Cohesion)
- Contractors, sub-contractors, final beneficiaries

Key elements of the NRRP plans (art 18)

- Balance response to economic and social situation in MS
- Country Specific Recommendations
- Growth potential, job creation, social pillar
- No significant harm to the environment (DNSH)
- Contribution to green and digital transition: climate tracking 37% and digital tagging 20%
- M&T
- Timetable for implementation
- Estimated costs of the reforms and investments
- Cross border or multi country projects
- Gender equality and Equal opportunities
- Control systems, fraud prevention
- Summary of the consultation process

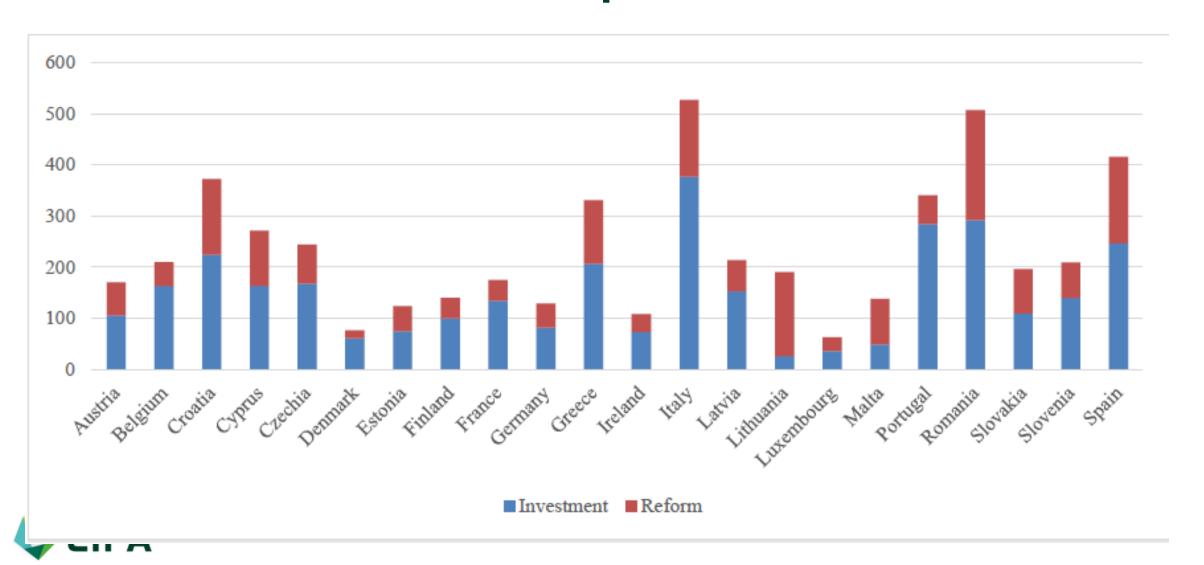
Assessment process: 11 assessment criteria (art 19 and Annex V)

· A (large), B (moderate), C (small)

- Balance reforms & investments, appropriate contribution to 6 pillars
- Addressing CSR
- Growth and jobs
- DNSH for all measures
- Climate transition at least 37%
- Digital transition at least 20%
- Lasting impact
- M&T (B in CZ)
- Costing (all B!)
- Solid audit and control system to ensure financial interest of EU
- Coherence (B in CZ, BE, EE)

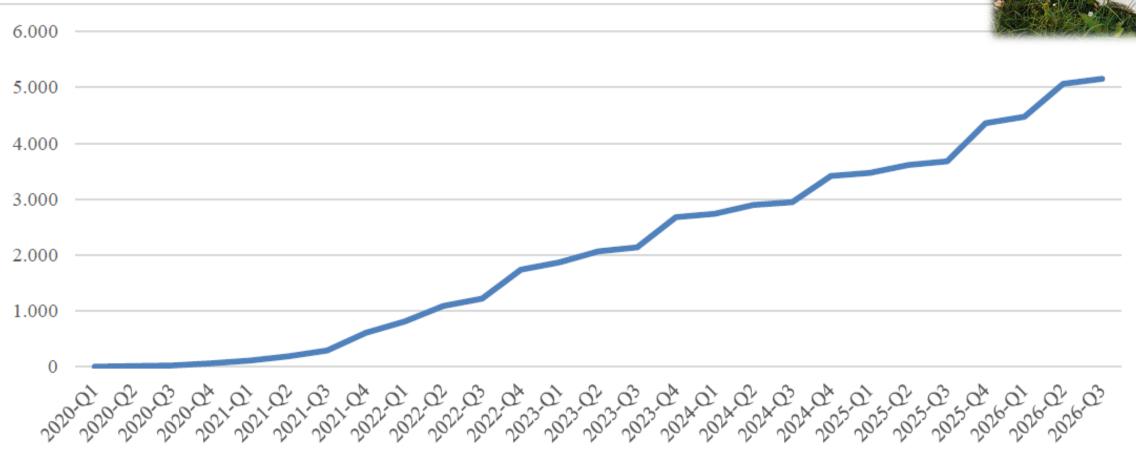


Reform and investment per Member State



Completion of M&T

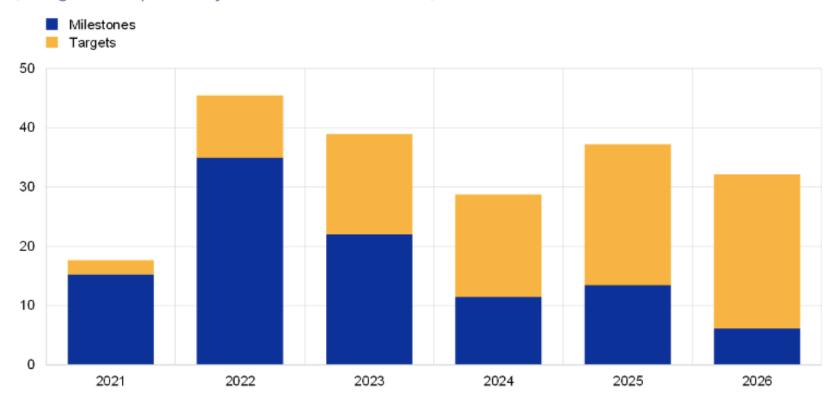






Milestones first, targets later "front-loading and back-loading"

(average number per country for investments and reforms)



Source: ECB

Classification of recovery plan target indicators of 7 MS

Number of targets

	Finland	France	Germany	Italy	Netherlands	Romania	Spain
Input	11	51	41	62	20	25	67
Output	38	51	29	191	31	190	107
Result	10	3	5	59	3	39	20
All	59	105	75	312	54	254	194

Percent of all targets

	Finland	France	Germany	Italy	Netherlands	Romania 🗘	Spain
Input	19%	49%	55%	20%	37%	10%	35%
Output	64%	49%	39%	61%	57%	75%	55%
Result	17%	3%	7%	19%	6%	15%	10%
AII	100%	100%	100%	100%	100%	100%	100%

Source: Bruegel based on the target indicators listed in the Council implementing decisions on the recovery plans of the seven countries.

Sound economic governance (art 10)

- Alignment with 2019 and 2020 CSR + EAR
 - unless "Substantial progress or fully implemented"
 - 8 MS have CSR on anti-corruption framework and 5 on judicial systems
- suspension commitments/payments if non-compliance to corrective measures EDP-EIP procedures
 - 25% of commitments or 0,25% GDP (which ever is lower)
- Structured dialogue with EP and RQMV-rule in Council
- EC review of macro-economic conditionality by end 2024
 - if other crisis then further review

RRF Dialogue requirements



POLICY BRIEF

08 / 2021 - Economic



The Recovery and Resilience Facility: Have social actors been sidelined?

Key points

- The roles of social affairs players in EU's economic governance cannot be taken for granted. Launched by the European Council in July 2020, the Recovery and Resilience Facility (RRF) was closely linked to the European Semester structures and procedures. Some of its key features, including stakeholder consultation, were put on hold to ensure speedy action.
- Social actors geared up to seize their place in this evolving governance architecture: they moved back to adopting Semester practices, staying in position, ready to jump at the first opportunity.
- EU level officials have shown themselves receptive to social issues and the views of social actors. The online meeting culture of 2020-2021 further facilitated access and consultations.
- Enhanced EU level consultation leaves key questions unanswered: does being 'heard' at the EU level also imply that social stakeholders' voices have been 'listened to' (i.e. have had practical effects)? Has such enhanced consultation also taken place at the national level? The results of this study do not warrant a lot of optimism at this point.
- Although social actors are reclaiming their prominence in the process, the risk is that social actors may still be ignored in the 25 governance of the European Semester.

Background

Responding to the Covid-19 pandemic, the European Council decided to provide unprecedented financial support to member states to help them with the economic fall-out of the pandemic. The creation of a temporary institutional structure - the RRF - to support member states with loans and grants was agreed to in July 2020 and was formally established in February 2021. To access the RRF funds, member states need to submit detailed National Recovery and Resilience Plans (NRRPs).

This Policy Brief examines to what extent this new set-up changes the power balance among key actors (e.g., financial and economic versus social affairs actors) in the EU's macroeconomic architecture. It is based on extensive document analysis and 23 semi-structured elite interviews (October 2020-July 2021) with individuals who hold senior positions in different Directorates General (DGs) of the European Commission, European social partners organisations, and in member

This brief is an abridged version of a scientific article that is forthcoming in a Special Issue of JCMS: Journal of Common Market Studies on the theme: 'Macroeconomic Policy Coordination and Domestic Politics: Policy Coordination in the EU from the European Semester to the Covid-19 Crisis'. The extended version can be found in Vanhercke and Verdun (2022).

- Art 18.4: summary of consultation process of stakeholders
- Art 18.5: exchange good practice with other MS
- Synergies with plans of other MS
- Art 26: R&R dialogue with EP

3. Climate tracking (annex VI) increased by 3% if accompanied by reforms and digital tagging (annex VII)

		_	
016	Skills development for smart specialisation, industrial transition, entrepreneurship, and adaptability of enterprises to change	0%	0 %
017	Advanced support services for SMEs and groups of SMEs (including management, marketing and design services)	0%	0 %
018	Incubation, support to spin offs and spin outs and start ups	0%	0 %
019	Support for Innovation clusters including between businesses, research organisations and public authorities and business networks primarily benefiting SMEs	0%	0 %
020	Innovation processes in SMEs (process, organisational, marketing, co-creation, user and demand driven innovation)	0%	0 %
021	Technology transfer and cooperation between enterprises, research centres and higher education sector	0%	0 %
022	Research and innovation processes, technology transfer and cooperation between enterprises focusing on the low carbon economy, resilience and adaptation to climate change	100%	40 %
023	Research and innovation processes, technology transfer and cooperation between enterprises focusing on circular economy	40%	100 %
024	Energy efficiency and demonstration projects in SMEs and supporting measures	40%	40 %
024bis	Energy efficiency and demonstration projects in large enterprises and supporting measures	40%	40 %
024ter	Energy efficiency and demonstration projects in SMEs or large enterprises and supporting measures compliant with energy efficiency criteria ²³	100%	40%
025	Energy efficiency renovation of existing housing stock, demonstration projects and supporting measures	40%	40 %
025bis	Energy efficiency renovation of existing housing stock, demonstration projects and supporting measures compliant	100%	40%

18.2.2021

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Official Journal of the European Union

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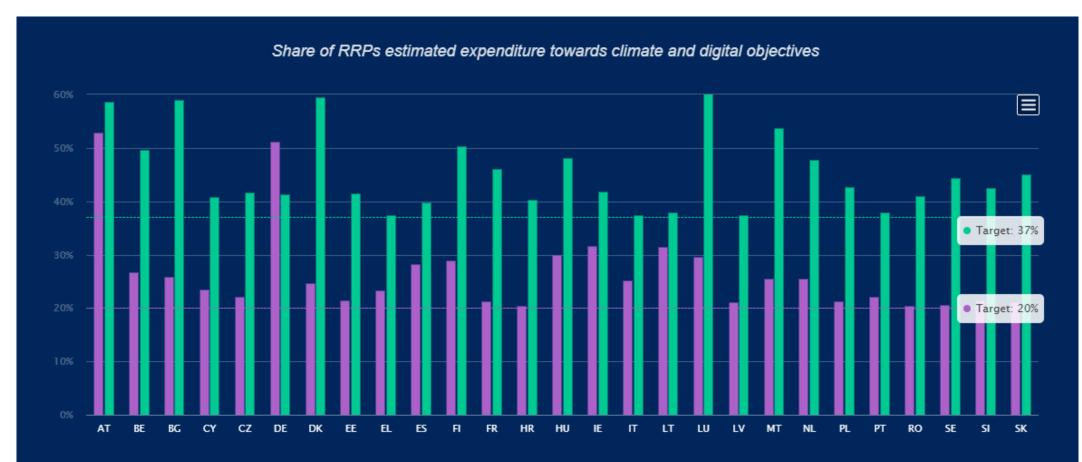
ANNEX VII

Methodology for digital tagging under the Facility

Methodology for digital tagging:

Intervention table

Code	Intervention field and type of intervention (*)	Coefficient for the calculation of support to digital transition
	Intervention field 1: Connectivity DESI dimension 1: Connectivity	
051	Very High-Capacity broadband network (backbone/backhaul network) (*)	100 %
052	Very High-Capacity broadband network (access/local loop with a performance equivalent to an optical fibre installation up to the distribution point at the serving location for multidwelling premises)	100 %
053	Very High-Capacity broadband network (access/local loop with a performance equivalent to an optical fibre installation up to the distribution point at the serving location for homes and business premises)	100 %
054	Very High-Capacity broadband network (access/local loop with a performance equivalent to an optical fibre installation up to the base station for advanced wireless communication) (3)	100 %
054bis	5G network coverage, including uninterrupted provision of connectivity along transport paths; Gigabit connectivity (networks offering at least 1 Gbps symmetric) for socioeconomic drivers, such as schools, transport hubs and main providers of public services	100 %
054ter	Mobile data connectivity with wide territorial coverage	100 %
	Intervention field 2: Digital-related investment in R&D DESI: "The EU ICT Sector and its R&D Performance"	
009bis	Investment in digital-related R&I activities (including excellence research centres, industrial research, experimental development, feasibility studies, acquisition of fixed or intangible assets for digital related R&I activities)	100 %



The RRPs had to specify and justify to what extent each measure contributes fully (100%), partly (40%) or has no impact (0%) on the climate and/or digital objectives. The contributions to climate and digital objectives have been calculated using Annexes VI and VII of the RRF Regulation, respectively. Combining the coefficients with the cost estimates of each measure allows calculating to what degree the plans contribute to the climate and digital targets.



Coordination and complementarity (art 28)

- European Semester: CSR and EAR
- National Reform Programmes
- National Energy and Climate Plans
- Territorial just transition plans under JTF
- Youth Guarantee implementation plans
- Partnership agreements and OP of Cohesion

National Reform Programmes National Energy and Climate Plans

TJTP

Partnership Agreement Cohesion Policy Programmes

Report also other ERDF/CF/ESF and HE

- Italian Operational Arrangement with EC
- 1.12. In order to ensure effective coordination and complementarity of Union funding in accordance with Article 28 of the RRF Regulation, Italy shall include in such reporting any investment or reform supported under its RRP that has or is receiving funding from any other Union programme and the relevant amount. In order to establish a mechanism of coordination, the Commission and Italy shall discuss as relevant the coordination and complementarity with other Union funding during their exchanges.
- Demonstrate lack of double funding!

RRF Monitoring & evaluation

- EC "review report" to EP/Council (Art 16) in July 2022
- R&R dialogue with EP (art 26)
- MS 2x/year report in European Semester/NRP (art 27) on 30 Apr and 15 Oct
- EC annual report to EP/Council (art 31), independent evaluation by 2024 and ex-post evaluation by 2028 (art 32)
- Delegated Act 2021/2106 on scoreboard (art 30.2) and Common indicators for reporting (art 29.4.a)
- Delegated Act 2021/2105 Methodology for reporting social expenditure (art 29.4a) incl. youth and children



RRF Monitoring Delegated Acts EC

https://ec.europa.eu/economy_finance/recoversecoreboard/index.html

nce-

Deadlines Reporting

Preliminary conclusions RRF

STRENGTH

- Huge resources/quick resources (750 Bn EUR) to react to COVID 19
- Transformational 37% green and 20% digital
- Investments and Reforms (R&I) together in NRRP
- No co-financing required
- New role of EC on the ground to support MS

OPPPORTUNITY

- Convergence/closing EU economic gaps
- Performance/"New kid on the block" (FNLC in Cohesion)
- Lighter rules (compared to Cohesion)
- Using existing structures Cohesion
- Cooperation between Ministries in payments requests

WEAKNESSES

- M&T focused on output (rather than results)
- Only 30% linked to drop GDP
- Risk concentration on 2 areas while social and youth not earmarked (ESF+ in EU Cohesion retains 87 Bn EUR)
- Difficulty of assessment of success in reforms
- Lack of partnership /top down, centralisation, weak stakeholder commitment

THREATS

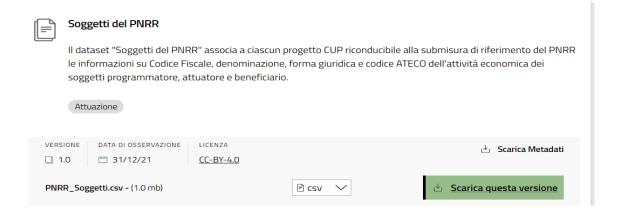
- "Quick win" Low added value/deadweight, usual suspects
- Voiding of EU Cohesion or increasing territorial gaps
- Risk serious irregularities (DF, CoI, Corr, Fraud)
- Complexity of new rules such as DNSH
- Partial payments due to some weaker Ministries missing M&T
- Administrative capacities stretched/absorption (how much is actually spent?)

Absorption challenges

Curre	nt MFF resources 2014-2020	RRF facility
Horizon 2020	(2020) EUR 10 000 Mn for 27 MS of which Spain ~ 10%: meaning Spain ~ EUR 1 000 Mn/year	EUR 46 000 Mn to Spain before end 2022 (70% of the grants)
ERDF	Over 7 years EUR 25 000 Mn to Spain means 3 500 Mn/year	
total/year	EUR 4 500 Mn	EUR 23 000 Mn > 5 times

4. List of 100 beneficiaries

- AT: well presented, announced on national website, details
- HR, CZ, HU, IT, LT, SI: Excel sheet/pdf without extra info
- CY, LV: Website error
- Railway company top beneficiary in AT, CZ, IT, SI



Publicity

- Art 34 RRF Reg. and Chapter III & Annex VIII of next CPR
 - "Funded by the European Union: Next Generation EU"
 - EC informs/involve representations EP on publicity
- INFORM EU network of communicators covers CPR funds and RRF
- MS portals:
 - RRF and SDG 2030: https://italiadomani.gov.it/it/strumenti/il-contributo-del-pnrr-all-attuazione-dell-agenda-2030.html
 - https://italiadomani.gov.it/content/sogei-ng/it/it
 - https://italiadomani.gov.it/it/Interventi/dnsh.html
 - French RRF projects inside Cohesion website https://www.europe-en-france.gouv.fr/fr and FR National scoreboard

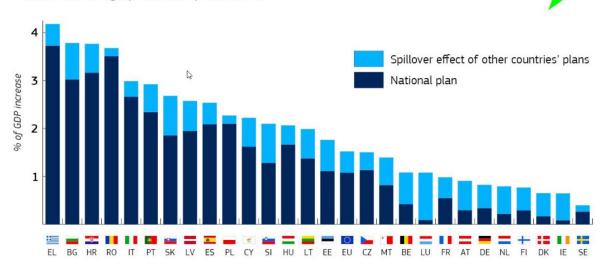
Expected impact of NGEU

Table 4: Commission estimates of NGEU induced GDP growth (*)

rable in commission estimates of reals induced esting forming					
	Estimated	l growth effect			
Austria	0.4% - 0.7% by 2026	Italy	1.5% - 2.5% by 2026		
Belgium	0.5% - 0.9% by 2026	Latvia	1.3% - 2.0% by 2026		
Bulgaria		Lithuania	1.0% - 1.6% by 2026		
Croatia	1.9% - 2.9% by 2026	Luxembourg	0.5% - 0.8% by 2026		
Cyprus	1.1% - 1.8% by 2026	Malta	0.7% - 1.1% by 2026		
Czechia	0.8% - 1.2% by 2026	Netherlands			
Denmark	0.4% - 0.6% by 2024	Poland			
Estonia	0.8% - 1.3% by 2026	Portugal	1.5% - 2.4% by 2026		
Finland	0.4% - 0.6% by 2026	Romania	1.8% - 2.9% by 2024		
France	0.6% - 1.0% by 2024	Slovakia	1.3% - 2.1% by 2026		
Germany	0.4% - 0.7% by 2026	Slovenia	1.1% - 1.7% by 2026		
Greece	2.1% - 3.3% by 2026	Spain	1.8% - 2.5% by 2024		
Hungary		Sweden			
Ireland	0.3%-0.5% by 2026				

NEXTGENERATIONEU'S REAL GDP EFFECTS

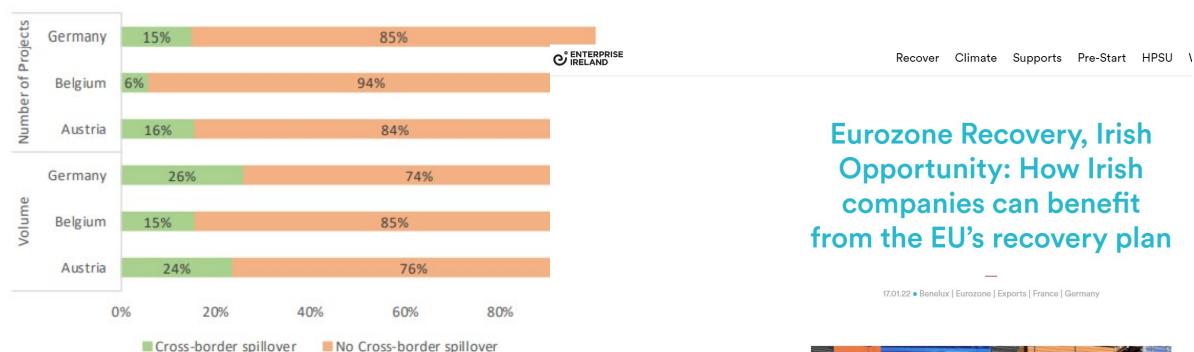
(until 2024, high productivity scenario)



^(*) Based on Commission staff assessment reports (available here for each assessed RRP based on QUEST simulations (baseline scenario). It should be noted, as per Commission's staff assessment reports, that these estimates do not contemplate the impact of structural reforms and are not comparable to Member States' own estimates. The figures also do not take into account possible cross-country impacts of RRPs. The Commission further notes that the RRF amounts to roughly 90% of NGEU, which also includes ReactEU, Horizon, InvestEU, JTF, Rural Development and RescEU.

Spillovers NRRP

https://globalambition.ie/eurozone-recovery-irish-opportunity/







https://www.zetland.dk/historie/soBPY9Ky-aO0E1wr0-31598



Jakob Skaaning har givet dig adgang til denne artikel.

kontinentet, står der stadigvæk mindst tre kæmpestore spørgsmål tilbage: Er det her virkelig en reform, der kan forandre Europa, som vi kender det? Hvordan kan vi vide, at pengene ender i de rigtige lommer? Og hvad får man egentlig for 5.600.000.000.000 kroner nu til dags?





Do You Have Any Questions?

We would be happy to help

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