

RRF implementation exercise

Components of the systems	Issues today “as is”	Solutions tomorrow “to be”
Coordination	<ul style="list-style-type: none"> • New bodies not familiar with EU funds • Cross Border projects – Co-ordination with Comm • Possible lack of expertise in MS to implement • Projects that may overlap or not work in synergy with other funds • Overlapping/crowding out of Cohesion funding/National budget • Is the additionality of the RRF funding ensured? • The implementation structure of the Cohesion and RRF is overlapping 	-
Monitoring	<ul style="list-style-type: none"> • Lack of understanding of what needs to be monitored • Monitoring of reforms – New approach • Efficiency risk on governance and monitoring systems. Commission involvement • Un/clear definition of the milestones and targets • Lack of expertise for the thorough monitoring at the level of MS • Limited capacity for monitoring at the level of COM 	<ul style="list-style-type: none"> • Good risk analysis • Clear and regular progress reports • Constant engagement with all stakeholders • Lack of deadlines for the monitoring
Project Management methods and tools	<ul style="list-style-type: none"> • Milestones and Targets Implementation • Vague objectives and detail • Lack of coherent platform for all the RRFs components at the level of MS 	<ul style="list-style-type: none"> • Risk analysis tools • Clear and close engagement

Reporting M&T	<ul style="list-style-type: none">• Very little reporting on effective use and functionality	
Control and audit frameworks	<ul style="list-style-type: none">• Timelines• Satisfactory fulfilment is not objective method of assessment• Partial fulfilment is not precisely defined by the COM• Durability is missing for achievement for investments and reforms	